

Opportunities to strengthen the Planning, Programming, Budgeting and Monitoring and Evaluation process of the Ministry of Public Health in Madagascar



PLANNING

- The inconsistent structures of the Health Sector Development Plan, the Medium-Term Expenditure Framework, and the Finance Law prevent a complete analysis of health sector performance.

Products:

- Madagascar Emergence Plan
- General Policy of the State
- Health Sector Development Plan

PROGRAMMING

- Annual Work Plans are incomplete and do not allow the MOPH to budget for all planned activities.
- The Medium-Term Expenditure Framework's limited visibility on multi-year spending estimates means that health planning is on a shorter horizon.

Products:

- Medium Term Macro-Budget Framework
- Medium Term Budget Framework
- Medium Term Expenditure Framework

BUDGETING

- Lack of evidence in the development of MSANP budgets leads to reliance on historical budgets.
- High budget allocation to the central level undermines the integration of community needs and budget execution.

Budget allocated to central level

2020 – 2023

60% 95%

Budget Execution rate

51% 46%

- Budget modifications during the financial year are often linked to political priorities instead of the MSANP plans.
- Budget allocations lack flexibility to respond to changing MSANP needs.

Products:

- Finance Law
- Multi-year Performance preparation
- Annual Workplan
- Budget
- Quarterly budgetary execution report

MONITORING & EVALUATION

- Budget monitoring reports do not facilitate the analysis of health sector performance for decision making.
- Lack of visibility on donor spending prevents the MSANP from accurately understanding the resources available.
- Lack of visibility on spending at the health care provider level complicates health sector planning and coordination.

Products:

- Directory of statistics of the health sector of Madagascar
- Quarterly budgetary execution report
- Annual Workplans and workplan monitoring
- Settlement Law
- Annual Performance Report